## Chartered Management Institute Retirement Benefits Scheme ('the Scheme') – Implementation Statement 1<sup>st</sup> April 2024 – 31<sup>st</sup> March 2025

This Implementation Statement ('Statement') has been prepared in accordance with applicable legislation, taking into account guidance from The Department for Work and Pensions, for the period from  $1^{st}$  April  $2024 - 31^{st}$  March 2025 ('the Scheme Year').

The Scheme's reporting period for each fund is the holding period of that fund across the Scheme Year.

The Statement sets out how, and the extent to which, the Trustees' policy in relation to exercising voting rights has been followed during the year by describing the voting behaviour on behalf of the Trustees of the Scheme.

The Trustees have appointed Minerva Analytics ('Minerva') to obtain voting and investment engagement information ('VEI') on the Scheme's behalf.

This Statement includes Minerva's report on key findings on behalf of the Trustees over the Scheme Year.

A summary of the key points is set out below.

#### **BlackRock**

It was determined that the Scheme's holdings had no voting information to report due to the nature of the underlying holdings. BlackRock provided basic fund-level information on engagements that was in line with the Scheme's reporting period. Despite the basic level of information, Minerva was able to confirm that the engagement activity provided appeared to broadly comply with BlackRock's own engagement approach, and so complies with the Scheme's approach.

#### Legal and General Investment Management (LGIM)

In relation to the Matching Core LDI Funds, LGIM stated that there was no voting or engagement information to report due to the nature of the underlying holdings.

In relation to the Dynamic Diversified Fund, World Emerging Markets Equity Index Fund and World Equity Index Fund (including GBP hedged variant), it was determined by Minerva that LGIM's public voting policy and disclosures are broadly in line with good practice as represented by the International Corporate Governance Network ('ICGN') Voting Guidelines Principles, bearing in mind the Scheme's stewardship expectations. LGIM provided a summarised voting record that was in line with the Scheme's reporting period. Significant votes were also provided. From this, Minerva was able to confirm that the manager's voting activity was in line with the Trustees' policy. LGIM provided basic fund-level information on engagements that was in line with the Scheme's reporting period. Despite the basic level of information, Minerva was able to confirm that the activity appeared to broadly comply with LGIM's own engagement approach, and so complies with the Scheme's approach.

#### **Partners Group**

The manager stated that there was no voting information to report due to the nature of the underlying holdings. Partners provided firm-level information on engagements although this was not in line with the Scheme's reporting period. Despite this, Minerva was able to confirm that the activity appeared to broadly comply with manager's own engagement approach and so complies with the Scheme's approach.

#### Columbia Threadneedle ('CT')

CT stated that there was no voting information to report due to the nature of the underlying holdings. CT did not provide any engagement information this year and stated that they are not currently able to complete the PLSA template for their property funds, in part due to differences in engagement relating to public listed entities/issuers and engagement within property funds where the holdings are directly in real estate. Unfortunately, Minerva were unable to assess if the manager's engagement policies were in line with the Trustees' own policies over the Scheme year.

#### Vontobel

Vontobel stated that there was no voting information to report due to the nature of the underlying holdings. Vontobel provided detailed fund-level information on engagements that was in line with the Scheme's reporting period. From this, Minerva was able to confirm that the activity appeared to broadly comply with Vontobel's own engagement approach from this, and so complies with the Scheme's approach.

#### **AVCs**

The Scheme holds AVCs and the Trustees have determined they will not be covered in this Statement on the grounds of materiality.

#### **Annuities**

The Scheme invests in an annuity and given the nature of the policy, the Trustees' view is that voting and engagement practices of the provider does not need to be covered.

#### **Final Comments**

Since last year, Vontobel have continued to provide good levels of information.

LGIM, BlackRock and Partners Group could improve by providing more detail on engagements. Additionally, Partners Group could improve by providing engagement information at fund-level and providing it in line with the Scheme's reporting period.

Further improvement is needed from CT to provide engagement information for the Threadneedle Pensions Property Fund. Whilst the Trustees appreciate the difficulties completing the PLSA engagement information template for property funds, they feel engagement information could have been provided in an alternative form and have reached out to CT for comment.

The Partners Group did not provide voting information this year. Last year, a summarised voting record was provided. Less than 1% of this fund is allocated to listed equities to provide liquidity to the portfolio. We would expect the listed equities to have voting information this year, but none was provided. The Trustees have reached out to Partners Group for comment but note that these listed equity holdings are somewhat immaterial in the context of the portfolio.



## **Chartered Management Institute Retirement Benefits Scheme**

Spence & Partners Limited

## Implementation Statement (IS):

Voting & Engagement Information (VEI) Report

Scheme Reporting Period:

1st April 2024 to 31st March 2025

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## 1 SIP Disclosures

This section sets out the policies in the Statement of Investment Principles ('SIP') in force at the Scheme year-end relating to the following:

- 1. Financially Material Considerations
- 2. Non-Financial Considerations
- 3. Investment Manager Arrangements

Stewardship - including the exercise of voting rights and engagement activities - is set out in the 'Voting and Engagement' section.

#### Source of Information:

Chartered Management Institute Retirement Benefits Scheme Statement of Investment Principles December 2022



#### 1.1 Financially Material Considerations

The Trustees have considered financially material factors such as environmental, social and governance ('ESG') issues as part of the investment process to determine a strategic asset allocation over the length of time during which the benefits are provided by the Scheme for members. They believe that financially material considerations (including climate change) are implicitly factored into the expected risk and return profile of the asset classes that they are investing in.

In endeavouring to invest in the best financial interests of the beneficiaries, the Trustees have elected to invest through pooled funds. The Trustees acknowledge that they cannot directly influence the environmental, social and governance policies and practices of the companies in which the pooled funds invest. However, the Trustees do expect their investment managers and investment consultant to take account of financially material considerations when carrying out their respective roles.

The Trustees accept that the Scheme's assets are subject to the investment manager's own policy on socially responsible investment. The Trustees will assess that this corresponds with their responsibilities to the beneficiaries of the Scheme with the help of their investment consultant.

An assessment of the ESG and responsible investment policies forms part of the manager selection process when appointing new managers and these policies are also reviewed regularly for existing managers with the help of the investment consultant. The Trustees will only invest with investment managers that are signatories for the United Nations Principles of Responsible Investment ('UN PRI') or other similarly recognised standards.

The Trustees will monitor financially material considerations through the following means:

- Obtain training where necessary on ESG considerations in order to understand fully how ESG factors including climate change could impact the Scheme and their investments;
- Use ESG ratings information provided by their investment consultant, to assess how the Scheme's investment managers take account of ESG issues; and
- Request that all of the Scheme's investment managers provide information about their ESG policies, and details of how they integrate ESG into their investment processes, via their investment consultant.

If the Trustees determine that financially material considerations have not been factored into the investment managers' process, they will take this into account on whether to select or retain an investment.

#### 1.2 Non-Financial Considerations

The Trustees have not considered non-financially material matters in the selection, retention and realisation of investments.

#### 1.3 Investment Manager Arrangements

#### Incentives to align investment managers' investment strategies and decisions with the Trustees' policies

The Scheme invests in pooled funds and so the Trustees acknowledge that the funds' investment strategies and decisions cannot be tailored to the Trustees' policies. However, the Trustees set their investment strategy and then select managers that best suits their strategy taking into account the fees being charged, which acts as the investment manager's incentive.

The Trustees use the fund objective/benchmark as a guide on whether their investment strategy is being followed and monitors this regularly.

Incentives for the investment managers to make decisions based on assessments about medium to long-term financial and non-financial performance of an issuer of debt or equity and to engage with issuers of debt or equity in order to improve their performance in the medium to long-term

The Trustees select managers based on a variety of factors including investment philosophy and process, which they believe should include assessing the long term financial and non-financial performance of the underlying company that they invest in.

The Trustees also consider the managers' voting and ESG policies and how they engage with the investee company as they believe that these factors can improve the medium to long-term performance of the investee companies.

The Trustees will monitor the managers' engagement and voting activity on an annual basis as they believe this can improve long term performance. The Trustees expect their managers to make every effort to engage with investee companies but acknowledge that their influence may be more limited in some asset classes, such as bonds, as they do not have voting rights.

The Trustees acknowledge that in the short term, these policies may not improve the returns it achieves, but do expect that those companies with better financial and non-financial performance over the long term will lead to better returns for the Scheme.

The Trustees believe that the annual fee paid to the investment managers incentivises them to do this.

If the Trustees feel that the investment managers are not assessing financial and non-financial performance or adequately engaging with the companies they are investing in, they will use these factors in deciding whether to retain or terminate a manager.

How the method (and time horizon) of the evaluation of the investment managers' performance and the remuneration for asset management services are in line with the Trustees' policies

The Trustees review the performance of each fund quarterly on a net of fees basis compared to its objective.

The Trustees assess the performance periods of the funds, where possible, over at least a 3-5 year period when looking to select or terminate a manager, unless there are reasons other than performance that need to be considered.

The investment managers' remuneration is considered as part of the manager selection process and is also monitored regularly with the help of their investment consultant to ensure it is in line with the Trustees' policies.

## How the Trustees monitor portfolio turnover costs incurred by the investment managers, and how they define and monitor targeted portfolio turnover or turnover range

The Trustees monitor the portfolio turnover costs on an annual basis.

The Trustees define target portfolio turnover as the average turnover of the portfolio expected in the type of strategy the manager has been appointed to manage. This is monitored on an annual basis.

The Trustees have delegated the responsibility of monitoring portfolio turnover costs and target portfolio turnover to their investment consultant, and this is reported to the Trustees so they too can monitor this.

#### The duration of the arrangement with the investment managers

The Trustees plan to hold each of their investments for the long term but will keep this under review.

Changes in investment strategy or changes in the view of the fund managers can lead to the duration of the arrangement being shorter than expected.

# 2 Sourcing of Voting and Engagement Information

This section sets out the availability of the information Minerva initially requested from the Scheme's managers, to facilitate the preparation of this report:

**Table 2.1: Summary of Available Information** 

Fund Manager	Investment Fund/Product	Voting Information	Significant Votes	Engagement Information
BlackRock	Corporate Bond Up To 5 Years Index Fund	No Info to Report	No Info to Report	Part Info Available
Columbia Threadneedle	Threadneedle Pensions Property Fund	No Info to Report	No Info to Report	No Info to Report
	Dynamic Diversified Fund	Full Info Available	Full Info Available	Part Info Available
LGIM*	LDI Matching Core Fund (4 funds)	No Info to Report	No Info to Report	No Info to Report
LGIIVI	World Emerging Markets Equity Index Fund	Full Info Available	Full Info Available	Part Info Available
	World Equity Index Fund (including GBP hedged variant)	Full Info Available	Full Info Available	Part Info Available
Partners Group	tners Group Generations Fund		No Info to Report	Part Info Available
Vontobel	TwentyFour Strategic Income Fund	No Info to Report	No Info to Report	Full Info Available

<sup>\*</sup> LGIM have requested that a Disclaimer be shared, which should be read in relation to any stewardship information provided by them. It can be found at the end of this report.

**Full Info Available** 

 $The \ manager has provided \ either \ a \ PLSA \ Voting \ Template \ or \ voting \ and/or \ engagement \ data \ that \ precisely \ matches \ the \ specific \ investment's \ holding \ / \ reporting \ period$ 

**Part Info Available** 

The manager has provided either a PLSA Voting Template or voting and/or engagement data that partially matches the specific investment's holding / reporting period

No Info to Report

The manager has explicitly stated that there is no voting or engagement information to report for this specific investment or that it is not expected there will be any voting or engagement information to report due to the nature of the underlying investments

**No Info Provided** 

At the time of preparing this report, the recipient of our information request has either not formally responded to the information request or has not provided information when we believe there should be information to report

#### **Minerva Says:**

#### **Voting Activity**

There was voting information disclosed for the Scheme's investments in the following funds:

- LGIM Dynamic Diversified Fund
- LGIM World Emerging Markets Equity Index Fund
- LGIM World Equity Index Fund (including GBP hedged variant)

#### **Significant Votes**

There was 'Significant Vote' information disclosed for the Scheme's investments in the following funds:

- LGIM Dynamic Diversified Fund
- LGIM World Emerging Markets Equity Index Fund
- LGIM World Equity Index Fund (including GBP hedged variant)

#### **Engagement Activity**

There was reportable engagement information provided for the Scheme's investments with the following managers:

- BlackRock Corporate Bond Up To 5 Years Index Fund
- LGIM Dynamic Diversified Fund
- LGIM World Emerging Markets Equity Index Fund
- LGIM World Equity Index Fund (including GBP hedged variant)
- Partners Group Generations Fund
- Vontobel TwentyFour Strategic Income Fund

# 3 Voting and Engagement

The Trustees are required to disclose the voting and engagement activity over the Scheme year. The Trustees have used Minerva Analytics ('Minerva') to obtain voting and investment engagement information (VEI) on the Scheme's behalf.

This statement provides a summary of the key information and summarizes Minerva's findings on behalf of the Scheme over the Scheme's reporting year.

The voting and engagement activity undertaken by the Scheme's managers, as reported by them and set out in this document, has been in the scheme members' best interests insomuch that it demonstrates that the Scheme's managers have undertaken stewardship activity they deem to be appropriate and proportionate in the oversight and management of the Scheme's investments.

#### 3.1 Voting and Engagement Policy and Funds

The Trustees' policy on Stewardship from the Scheme's SIP is set out below:

The Trustees' policy on the exercise of rights attaching to investments, including voting rights, is that these rights should be exercised by the investment manager on the Trustees' behalf, having regard to the best financial interests of the beneficiaries.

The investment manager should engage with companies to take account of ESG factors in the exercise of such rights as the Trustees believe this will be beneficial to the financial interests of members over the long term.

The Trustees will review the investment managers' voting policies, with the help of their investment consultant, and decide if they are appropriate.

The Trustees also expect the investment manager to engage with investee companies on the capital structure and management of conflicts of interest.

If the policies or level of engagement are not appropriate, the Trustees will engage with the investment manager, with the help of their investment consultant, to influence the investment manager's policy. If this fails, the Trustees will review the investments made with the investment manager.

The Trustees have taken into consideration the Financial Reporting Council's UK Stewardship Code and expect investment managers to adhere to this where appropriate for the investments they manage.

The following table sets out:

- The funds and products in which the Scheme was invested during the Scheme's reporting period;
- The holding period for each fund or product; and
- Whether each investment manager made use of a 'proxy voter', as defined by the Regulations

Table 3.1: Scheme Investment/Product Information

Fund Manager	Investment Fund/Product	Investment Made Via	Fund/ Product Type	Period Start Date	Period End Date	'Proxy Voter' Used?
BlackRock	Corporate Bond Up To 5 Years Index Fund	Mobius Platform	DB Fund	01/04/24	31/03/25	N/A
Columbia Threadneedle	Threadneedle Pensions Property Fund	Mobius Platform	DB Fund	01/04/24	31/03/25	N/A
	Dynamic Diversified Fund	Mobius Platform	DB Fund	01/04/24	31/03/25	ISS
LCINA	LDI Matching Core Fund (4 funds)	Mobius Platform	DB Fund	01/04/24	31/03/25	N/A
LGIM	World Emerging Markets Equity Index Fund	Mobius Platform	DB Fund	01/04/24	31/03/25	ISS
	World Equity Index Fund (including GBP hedged variant)	Mobius Platform	DB Fund	01/04/24	31/03/25	ISS
Partners Group	Generations Fund	Mobius Platform	DB Fund	01/04/24	31/03/25	N/A
Vontobel	TwentyFour Strategic Income Fund	Mobius Platform	DB Fund	01/04/24	31/03/25	N/A

#### **Minerva Says**

#### As shown in the table above:

- LGIM identified Institutional Shareholder Services, or 'ISS' as their 'Proxy Voter'
- The investments shown as 'N/A' had no listed equity voting activity associated with them, and so had no need for a proxy voter

# 4 Exercise of Voting Rights

The following tables show a comparison of each of the Scheme's relevant manager(s) voting activity versus the Trustees' policy (which in this instance is the manager's own policy).

#### Table 4.1: LGIM's Approach to Voting

# Asset manager LGIM (Legal & General Investment Management) Property Scheme Investment(s) Dynamic Diversified Fund World Emerging Markets Equity Index Fund World Equity Index Fund (including GBP hedged variant)

### Key Points of Manager's Voting Policy

LGIM's latest 'Global corporate governance and responsible investment policy' sets out what the manager considers to be corporate governance best practice. It explains their expectations with respect to topics they believe are essential for an efficient governance framework, and for building a sustainable business model. LGIM have this to say in terms of their overall approach:

When developing our policies, we consider broader global guidelines and principles such as those provided by the United Nations Global Compact, OECD and ILO conventions and recommendations as well as local market regulatory expectations. The extent to which we apply these policies allows some leeway for those markets that are still developing their governance policies. Although there is no 'one-size-fits-all' solution to building a sustainable business model, we look for the companies in which we invest to demonstrate that sustainability is effectively integrated into their long-term strategy and daily operations. Companies should aim to minimise any negative impact their businesses have on the environment, while innovating to find better solutions. Their strategies should include ways to make a positive impact on society, embrace the value of their workforce and supply chains, while delivering positive long-term returns to shareholders.

LGIM's voting policy is built on the assessment of 5 key policy areas:

#	Policy Area	Examples of Topics Covered
1	Company Board	Board Leadership, Board Independence, Board Diversity, Board Committees, Succession Planning, Board Effectiveness, Stakeholder Engagement
2	Audit, Risk & Internal Control	External and Internal Audit, Whistleblowing, Cybersecurity and Climate Risks
3	Remuneration	Remuneration Committee, Remuneration Transparency, Fixed Remuneration, Variable Pay, Service Contracts and Termination Payments

4		Voting Rights and Share-Class Structures, Amendments to Articles, Capital Management, Mergers and Acquisitions, Shareholder Proposals and Political Donations
5	Sustainability	Material ESG Risks & Opportunities, Governance and Accountability, Sustainability Themes, Reporting and Disclosure

## Is Voting Activity in Line with the Scheme's Policy?

Yes

Some examples of the manager's voting activity are provided in Section 7 - Significant Votes

#### Minerva Says

- LGIM have set out how they approach their stewardship responsibilities for listed companies on behalf of their clients.
- From the information available, we believe that LGIM's voting approach is consistent with the Scheme's voting approach expectations of its investment managers.

# 5 Manager Voting Policy

As the current approach of the Scheme is to use the voting policy of the external asset managers, it is important that these policies are independently reviewed to ensure that they match current good practice and the general stewardship expectations set by the Scheme. Well-managed companies that operate in a commercially, socially and environmentally responsible manner are expected to perform better over the longer term, as the Scheme believe that adopting such an approach will allow each company's management to identify, address and monitor the widest range of risks associated with their specific business.

Set out in the following table is Minerva's independent assessment of the Scheme's managers' publicly available voting policies, in the context of current good practice as represented by the ICGN Voting Guidelines, whilst also bearing the Scheme's stewardship expectations in mind. This has been done for each manager where they have identified voting activity on behalf of the Scheme.

We have assessed each manager's policy individually, looking at it from Minerva's perspective of seven 'Voting Policy Pillars' that are at the core of our proxy voting research process, and which we have developed over the last 25 years. In using this well-tried approach, the Scheme can be sure that their investment managers voting policies are being carefully considered against current good practice.

#### **Table 5.1: Voting Policy Alignment**

#### Manager Voting Policy Alignment with Current Good Practice

Investment Manager	Audit & Reporting	Board	Capital	Corporate Actions	Remuneration	Shareholder Rights	Sustainability
LGIM	Aligned	Aligned	Aligned	Aligned	Aligned	Limited Disclosures	Aligned
Comments			limited information polders to hold special			eover provisions. The	e public policy also

#### **Table Key**

Aligned	This aspect of the manager's voting policy is aligned with good practice
<b>Limited Disclosures</b>	This policy pillar could only be partially assessed on the information available in the manager's voting policy
No Disclosures	This policy pillar could not be assessed due to a lack of information in the manager's voting policy
Not Available	The manager's voting policy was not disclosed for analysis by Minerva

#### Minerva Says

For the Scheme's managers that responded to our information requests by providing voting information:

• LGIM's public voting policy is, in our view, broadly in line with good practice, and is what we would expect to see from such a large asset steward.

# 6 Manager Voting Behaviour

The Trustees believe that responsible oversight of investee companies is a fundamental duty of good stewardship. As such, it expects the Scheme's managers to vote at the majority of investee company meetings every year, and to provide sufficient information as to allow for the independent assessment of their voting activity.

The table below sets out the voting behaviour as disclosed by the each of the Scheme's managers:

Table 6.1: Manager Voting Behaviour

		No. of No. of Resolutions							
Manager	Fund	Eligible for Voting	Eligible for Voting	% Eligible Voted	% Voted in Favour	% of Voted Against	% Abstain		
	Dynamic Diversified Fund	10,106	102,057	99.8%	76.7%	22.5%	0.8%		
	World Emerging Markets Equity Index Fund	4,366	34,789	99.9%	80.4%	17.1%	2.5%		
	World Equity Index Fund (including GBP hedged variant)	2,928	35,761	99.7%	79.1%	20.6%	0.3%		
LGIM	Comments								
	The manager provided summarised voting records for the three funds shown above covering the Scheme's reporting period.								
	From the summarised information provided, we can see that the manager has voted at almost all investee company meetings for the Funds, which is in line with the Trustees' expectations of their managers.								

#### **Table Key**

**Available Information** matches the Scheme's specific reporting period / investment holding period **Available Information** is for a different period than the Scheme's reporting period / investment holding period

**Information** was not provided by the manager

**Not Applicable** 

#### **Minerva Says**

For the Scheme's managers that responded to our information requests by providing voting information, we believe that they have followed the Scheme's requirements in relation to voting activity, as stated in the Scheme's SIP:

The Trustees' policy on the exercise of rights attaching to investments, including voting rights, is that these rights should be exercised by the investment manager on the Trustees' behalf, having regard to the best financial interests of the beneficiaries.

# 7 Significant Votes

Set out in the following section are 5 examples of the Scheme's manager(s) voting behaviour from the relevant fund(s) in which the Scheme was invested. A 'Significant Vote' relates to any resolution at a company that meets one of the following criteria:

- 1. Identified by the manager themselves as being of significance;
- 2. Contradicts local market best practice (e.g., the UK Corporate Governance Code in the UK);
- 3. Is one proposed by shareholders that attracts at least 20% support from investors;
- 4. Attracts over 10% dissenting votes from shareholders.

Where the manager has not provided sufficient data to identify 'Significant Votes' based on criteria 2-4 above, we have used manager-identified examples:

#### Table 7.1 LGIM's 'Significant Votes'

Manager	Fund	Company Name	Date of Vote	Approx Size of Holding (as % of Fund)	Summary of Resolution	Voting Action	Outcome of Vote
LGIM	Dynamic Diversified Fund	SmartCentres Real Estate Investment Trust	15/05/24	Less than 0.01%	Resolution 2.5: Elect Trustee Sharm Powell	Against	Pass

#### Why a 'Significant Vote?

Thematic - Board Leadership: LGIM considers this vote to be significant as it is in application of an escalation of our vote policy on the topic of the combination of the board chair and CEO.

#### Manager's Vote Rationale:

Joint Chair/CEO: A vote against is applied as LGIM expects companies to separate the roles of Chair and CEO due to risk management and oversight concerns. Remuneration - Accountability - Escalation: A vote against is applied as LGIM has had concerns with the remuneration practices for the past year.

#### Were Votes Against Company Management Communicated to the Company Ahead of the Meeting?

LGIM publicly communicates its vote instructions on its website with the rationale for all votes against management. It is our policy not to engage with our investee companies in the three weeks prior to an AGM as our engagement is not limited to shareholder meeting topics.

#### Next Steps / Implications of the Outcome:

LGIM will continue to engage with our investee companies, publicly advocate our position on this issue and monitor company and market-level progress.

#### Relevance to Manager's Stated Policy:

Company Board Audit, Risk & Internal Control Remuneration Shareholder & Bondholder Rights Sustainability

We believe this voting activity is consistent with the manager's stated approach, and so is also consistent with the Scheme's approach

Manager	Fund	Company Name	Date of Vote	Approx Size of Holding (as % of Fund)	Summary of Resolution	Voting Action	Outcome of Vote
LGIM	Dynamic Diversified Fund	Unilever Plc	01/05/24	0.28%	Resolution 4: Approve Climate Transition Action Plan	For	Pass

#### Why a 'Significant Vote?

Thematic - Climate: LGIM is publicly supportive of so called "Say on Climate" votes. We expect transition plans put forward by companies to be both ambitious and credibly aligned to a 1.5C scenario. Given the high-profile nature of such votes, LGIM deem such votes to be significant, particularly when LGIM votes against the transition plan.

#### Manager's Vote Rationale:

Climate change: A vote FOR the CTAP is applied as we understand it to meet LGIM's minimum expectations. This includes the disclosure of scope 1, 2 and material scope 3 GHG emissions and short, medium and long-term GHG emissions reduction targets consistent with a 1.5°C Paris goal. Despite the SBTi recently removing their approval of the company's long-term scope 3 target, we note that the company has recently submitted near term 1.5 degree aligned scope 3 targets to the SBTi for validation and therefore at this stage believe the company's ambition level to be adequate. We therefore remain supportive of the net zero trajectory of the company at this stage.

#### Were Votes Against Company Management Communicated to the Company Ahead of the Meeting?

LGIM publicly communicates its vote instructions on its website with the rationale for all votes against management. It is our policy not to engage with our investee companies in the three weeks prior to an AGM as our engagement is not limited to shareholder meeting topics.

#### Next Steps / Implications of the Outcome:

LGIM will continue to engage with our investee companies, publicly advocate our position on this issue and monitor company and market-level progress.

#### Relevance to Manager's Stated Policy:

#### We believe this voting activity is consistent with the manager's stated approach, and so is also consistent with the Scheme's approach

Manager	Fund	Company Name	Date of Vote	Approx Size of Holding (as % of Fund)	Summary of Resolution	Voting Action	Outcome of Vote
LGIM	Dynamic Diversified Fund	Clearway Energy, Inc.	25/04/24	0.02%	Resolution 1.1: Elect Director Jonathan Bram	Against	N/A

#### Why a 'Significant Vote?

Thematic - Climate: LGIM considers this vote to be significant as it is applied under the Climate Impact Pledge, our flagship engagement programme targeting companies in climate-critical sectors. More information on LGIM's Climate Impact Pledge can be found here: <a href="https://www.lgim.com/uk/en/responsible-investing/climate-impact-pledge/">https://www.lgim.com/uk/en/responsible-investing/climate-impact-pledge/</a>. Thematic - One Share One Vote: LGIM considers this vote to be significant as LGIM supports the principle of one share one vote.

#### Manager's Vote Rationale:

Climate Impact Pledge: A vote against is applied as the company is deemed to not meet minimum standards with regard to climate risk management. Shareholder rights: A vote against is applied because LGIM supports the equitable structure of one-share-one-vote. We expect companies to move to a one-share-one-vote structure or provide shareholders a regular vote on the continuation of an unequal capital structure. Independence - Board balance: A vote against is applied because the board does not comprise of a majority of independent directors.

Remuneration Committee - Independence: WITHHOLD votes are further warranted for Jonathan Bram for serving as a non-independent member of a key board committee.

#### Were Votes Against Company Management Communicated to the Company Ahead of the Meeting?

LGIM publicly communicates its vote instructions on its website with the rationale for all votes against management. It is our policy not to engage with our investee companies in the three weeks prior to an AGM as our engagement is not limited to shareholder meeting topics.

#### Next Steps / Implications of the Outcome:

LGIM will continue to engage with our investee companies, publicly advocate our position on this issue and monitor company and market-level progress.

Company Board Audit, Risk & Internal Control Remuneration Shareholder & Bondholder Rights Sustainability

Manager	Fund	Company Name	Date of Vote	Approx Size of Holding (as % of Fund)	Summary of Resolution	Voting Action	Outcome of Vote
LGIM	Dynamic Diversified Fund	Vault Minerals Limited	22/11/24	Less than 0.01%	Resolution 6: Elect Ian Macpherson as Director	Against	Pass

Thematic - Diversity: LGIM views gender diversity as a financially material issue for our clients, with implications for the assets we manage on their behalf.

#### Manager's Vote Rationale:

Auditor independence - Accountability: LGIM notes concerns with the auditor's independence given their long tenure and/or excessive non-audit fees being paid. As shareholders are not afforded a separate resolution to vote on the auditor's ratification, a vote against the Audit Committee member is warranted to highlight our concerns. Diversity: A vote against is applied as LGIM expects a company to have a diverse board, with at least one-third of board members being women. We expect companies to increase female participation both on the board and in leadership positions over time.

#### Were Votes Against Company Management Communicated to the Company Ahead of the Meeting?

LGIM publicly communicates its vote instructions on its website with the rationale for all votes against management. It is our policy not to engage with our investee companies in the three weeks prior to an AGM as our engagement is not limited to shareholder meeting topics.

#### Next Steps / Implications of the Outcome:

LGIM will continue to engage with our investee companies, publicly advocate our position on this issue and monitor company and market-level progress.

#### Relevance to Manager's Stated Policy:

Company Board Audit, Risk & Internal Control Remuneration Shareholder & Bondholder Rights Sustainability

Manager	Fund	Company Name	Date of Vote	Approx Size of Holding (as % of Fund)	Summary of Resolution	Voting Action	Outcome of Vote
LGIM	Dynamic Diversified Fund	First Industrial Realty Trust, Inc.	30/04/24	0.02%	Resolution 1.6: Elect Director John E. Rau	Against	Pass

Thematic - Diversity: LGIM views gender diversity as a financially material issue for our clients, with implications for the assets we manage on their behalf.

#### Manager's Vote Rationale:

Independence: A vote against is applied as LGIM expects the Chair of the Committee to have served on the board for no more than 15 years in order to maintain independence and a balance of relevant skills, experience, tenure, and background. Independence: A vote against is applied as LGIM expects the Lead Director to have served on the board for no more than 15 years in order to maintain independence and a balance of relevant skills, experience, tenure, and background. Diversity: A vote against is applied as LGIM expects a company to have at least one-third women on the board.

#### Were Votes Against Company Management Communicated to the Company Ahead of the Meeting?

LGIM publicly communicates its vote instructions on its website with the rationale for all votes against management. It is our policy not to engage with our investee companies in the three weeks prior to an AGM as our engagement is not limited to shareholder meeting topics.

#### Next Steps / Implications of the Outcome:

LGIM will continue to engage with our investee companies, publicly advocate our position on this issue and monitor company and market-level progress.

#### Relevance to Manager's Stated Policy:

Company Board	Audit, Risk & Internal Control	Remuneration	Shareholder & Bondholder Rights	Sustainability

Manager	Fund	Company Name	Date of Vote	Approx Size of Holding (as % of Fund)	Summary of Resolution	Voting Action	Outcome of Vote
LGIM	World Emerging Markets Equity Index Fund	Bid Corp. Ltd.	31/10/24	0.11%	Resolution 2.3: Re-elect Nigel Payne as Director	Against	N/A

Thematic - Diversity: LGIM views gender diversity as a financially material issue for our clients, with implications for the assets we manage on their behalf.

#### Manager's Vote Rationale:

Diversity: A vote against is applied as LGIM expects a company to have a diverse board, with at least one-third of board members being women. We expect companies to increase female participation both on the board and in leadership positions over time. Remuneration - Accountability - Escalation - A vote against is applied as LGIM has had concerns with remuneration practices for consecutive years.

#### Were Votes Against Company Management Communicated to the Company Ahead of the Meeting?

LGIM publicly communicates its vote instructions on its website with the rationale for all votes against management. It is our policy not to engage with our investee companies in the three weeks prior to an AGM as our engagement is not limited to shareholder meeting topics.

#### Next Steps / Implications of the Outcome:

LGIM will continue to engage with our investee companies, publicly advocate our position on this issue and monitor company and market-level progress.

#### Relevance to Manager's Stated Policy:

Company Board Audit, Risk & Internal Control Remuneration Shareholder & Bondholder Rights Sustainability

Manager	Fund	Company Name	Date of Vote	Approx Size of Holding (as % of Fund)	Summary of Resolution	Voting Action	Outcome of Vote
LGIM	World Emerging Markets Equity Index Fund	President Chain Store Corp.	30/05/24	0.06%	Resolution 4.1: Elect Chih Hsien Lo, a REPRESENTATIVE of UNI PRESIDENT ENTERPRISES CORP., with SHAREHOLDER NO.00000001, as Non- Independent Director	Against	N/A

Thematic - Nature: LGIM considers this vote to be significant as it is applied under our engagement program on deforestation, targeting companies in high-risk sectors.

#### Manager's Vote Rationale:

Deforestation Policy: A vote against is applied as the company is deemed to not meet minimum standards with regard to LGIM's deforestation policy. Cumulative voting: Board mandates: A vote against is applied as LGIM expects a CEO/CFO/FD or a non-executive director not to hold too many external roles to ensure they can undertake their duties effectively.

#### Were Votes Against Company Management Communicated to the Company Ahead of the Meeting?

LGIM publicly communicates its vote instructions on its website with the rationale for all votes against management. It is our policy not to engage with our investee companies in the three weeks prior to an AGM as our engagement is not limited to shareholder meeting topics.

#### Next Steps / Implications of the Outcome:

LGIM will continue to engage with our investee companies, publicly advocate our position on this issue and monitor company and market-level progress.

#### Relevance to Manager's Stated Policy:

Company Board Audit, Risk & Internal Control Remuneration Shareholder & Bondholder Rights Sustainability

Manager	Fund	Company Name	Date of Vote	Approx Size of Holding (as % of Fund)	Summary of Resolution	Voting Action	Outcome of Vote
LGIM	World Emerging Markets Equity Index Fund	Alibaba Group Holding Limited	22/08/24	2.28%	Resolution 5.4: Elect Director Irene Yun-Lien Lee	Against	Pass

Thematic - Diversity: LGIM views gender diversity as a financially material issue for our clients, with implications for the assets we manage on their behalf.

#### Manager's Vote Rationale:

Classified Board: A vote against is applied as LGIM supports a declassified board as directors should stand for re-election on an annual basis. Diversity: A vote against is applied as LGIM expects a company to have at least one-third women on the board. Board mandates: A vote against is applied because we have concerns regarding the time commitment required to manage all board positions and how this may impact their ability to remain informed and effectively contribute to board discussions.

#### Were Votes Against Company Management Communicated to the Company Ahead of the Meeting?

LGIM publicly communicates its vote instructions on its website with the rationale for all votes against management. It is our policy not to engage with our investee companies in the three weeks prior to an AGM as our engagement is not limited to shareholder meeting topics.

#### Next Steps / Implications of the Outcome:

LGIM will continue to engage with our investee companies, publicly advocate our position on this issue and monitor company and market-level progress.

#### Relevance to Manager's Stated Policy:

Company Board Audit, Risk & Internal Control Remuneration Shareholder & Bondholder Rights	Sustainability
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Manager	Fund	Company Name	Date of Vote	Approx Size of Holding (as % of Fund)	Summary of Resolution	Voting Action	Outcome of Vote
LGIM	World Emerging Markets Equity Index Fund	Grupo Mexico S.A.B. de C.V.	30/04/24	0.28%	Resolution 7: Elect and/or Ratify Directors; Verify Independence of Board Members; Elect or Ratify Chairmen and Members of Board Committees	Against	N/A

Thematic - Diversity: LGIM views gender diversity as a financially material issue for our clients, with implications for the assets we manage on their behalf.

#### Manager's Vote Rationale:

Bundled: A vote AGAINST this item is warranted because: - The names of the director candidates are not disclosed; - The company's board lacks gender diversity; - The company has bundled the election of directors into a single voting item; and - Undisclosed bundled director election proposals disenfranchise shareholders voting by proxy.

#### Were Votes Against Company Management Communicated to the Company Ahead of the Meeting?

LGIM publicly communicates its vote instructions on its website with the rationale for all votes against management. It is our policy not to engage with our investee companies in the three weeks prior to an AGM as our engagement is not limited to shareholder meeting topics.

#### Next Steps / Implications of the Outcome:

LGIM will continue to engage with our investee companies, publicly advocate our position on this issue and monitor company and market-level progress.

#### Relevance to Manager's Stated Policy:

Company Board Audit, Risk & Internal Control Remuneration Shareholder & Bondholder Rights Sustainability

Manager	Fund	Company Name	Date of Vote	Approx Size of Holding (as % of Fund)	Summary of Resolution	Voting Action	Outcome of Vote
LGIM	World Emerging Markets Equity Index Fund	Adani Total Gas Limited	25/06/24	0.05%	Resolution 3: Reelect Gautam S. Adani as Director	Against	Pass

Thematic - Climate: LGIM considers this vote to be significant as it is applied under the Climate Impact Pledge, our flagship engagement programme targeting companies in climate-critical sectors. More information on LGIM's Climate Impact Pledge can be found here: https://www.lgim.com/uk/en/responsible-investing/climate-impact-pledge/

#### Manager's Vote Rationale:

Attendance: A vote against has been applied due the director's level of attendance at board and committee meetings and therefore their ability to provide oversight for shareholders. Climate Impact Pledge: A vote against is applied as the company is deemed to not meet minimum standards with regard to climate risk management.

#### Were Votes Against Company Management Communicated to the Company Ahead of the Meeting?

LGIM publicly communicates its vote instructions on its website with the rationale for all votes against management. It is our policy not to engage with our investee companies in the three weeks prior to an AGM as our engagement is not limited to shareholder meeting topics.

#### Next Steps / Implications of the Outcome:

LGIM will continue to engage with our investee companies, publicly advocate our position on this issue and monitor company and market-level progress.

#### Relevance to Manager's Stated Policy:

Company Board	Audit, Risk & Internal Control	Remuneration	Shareholder & Bondholder Rights	Sustainability
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Manager	Fund	Company Name	Date of Vote	Approx Size of Holding (as % of Fund)	Summary of Resolution	Voting Action	Outcome of Vote
LGIM	World Equity Index Fund (including GBP hedged variant)	Unilever Plc	01/05/24	0.19%	Resolution 4: Approve Climate Transition Action Plan	For	Pass

Thematic - Climate: LGIM is publicly supportive of so called "Say on Climate" votes. We expect transition plans put forward by companies to be both ambitious and credibly aligned to a 1.5°C scenario. Given the high-profile nature of such votes, LGIM deem such votes to be significant, particularly when LGIM votes against the transition plan.

#### Manager's Vote Rationale:

Climate change: A vote FOR the CTAP is applied as we understand it to meet LGIM's minimum expectations. This includes the disclosure of scope 1, 2 and material scope 3 GHG emissions and short, medium and long-term GHG emissions reduction targets consistent with a 1.5°C Paris goal. Despite the SBTi recently removing their approval of the company's long-term scope 3 target, we note that the company has recently submitted near term 1.5 degree aligned scope 3 targets to the SBTi for validation and therefore at this stage believe the company's ambition level to be adequate. We therefore remain supportive of the net zero trajectory of the company at this stage.

#### Were Votes Against Company Management Communicated to the Company Ahead of the Meeting?

LGIM publicly communicates its vote instructions on its website with the rationale for all votes against management. It is our policy not to engage with our investee companies in the three weeks prior to an AGM as our engagement is not limited to shareholder meeting topics.

#### Next Steps / Implications of the Outcome:

LGIM will continue to engage with our investee companies, publicly advocate our position on this issue and monitor company and market-level progress.

#### Relevance to Manager's Stated Policy:

Manager	Fund	Company Name	Date of Vote	Approx Size of Holding (as % of Fund)	Summary of Resolution	Voting Action	Outcome of Vote
LGIM	World Equity Index Fund (including GBP hedged variant)	Mirvac Group	15/11/24	Less than 0.01%	Resolution 2.1: Elect Jane Hewitt as Director	Against	Pass

Thematic - Diversity: LGIM views gender diversity as a financially material issue for our clients, with implications for the assets we manage on their behalf.

#### Manager's Vote Rationale:

Auditor independence - Accountability: LGIM notes concerns with the auditor's independence given their long tenure and/or excessive non-audit fees being paid. As shareholders are not afforded a separate resolution to vote on the auditor's ratification, a vote against the Audit Committee member is warranted to highlight our concerns. Diversity: LGIM notes that following the AGM, the board will have 29% female representation. LGIM expects a company to have a diverse board, with at least one-third of board members being women. LGIM notes the out-of-cycle resignation of Samantha Mostyn which dips the company below one third female diversity and encourage the board to increase female participation both on the board and in leadership positions following the AGM.

#### Were Votes Against Company Management Communicated to the Company Ahead of the Meeting?

LGIM publicly communicates its vote instructions on its website with the rationale for all votes against management. It is our policy not to engage with our investee companies in the three weeks prior to an AGM as our engagement is not limited to shareholder meeting topics.

#### Next Steps / Implications of the Outcome:

LGIM will continue to engage with our investee companies, publicly advocate our position on this issue and monitor company and market-level progress.

#### Relevance to Manager's Stated Policy:

Company Board Audit, Risk & Internal Control Remuneration Shareholder & Bondholder Rights Sustainability

Manager	Fund	Company Name	Date of Vote	Approx Size of Holding (as % of Fund)	Summary of Resolution	Voting Action	Outcome of Vote
LGIM	World Equity Index Fund (including GBP hedged variant)	George Weston Limited	07/05/24	0.01%	Resolution 1.6: Elect Director Galen G. Weston	Against	Pass

Thematic - Nature: LGIM considers this vote to be significant as it is applied under our engagement program on deforestation, targeting companies in high-risk sectors. Thematic - Board Leadership: LGIM considers this vote to be significant as it is in application of an escalation of our vote policy on the topic of the combination of the board chair and CEO.

#### Manager's Vote Rationale:

Deforestation Policy: A vote against is applied as the company is deemed to not meet minimum standards with regard to LGIM's deforestation policy. Joint Chair/CEO: A vote against is applied as LGIM expects companies to separate the roles of Chair and CEO due to risk management and oversight concerns. Board mandates: A vote against is applied because we have concerns regarding the time commitment required to manage all board positions and how this may impact their ability to remain informed and effectively contribute to board discussions.

#### Were Votes Against Company Management Communicated to the Company Ahead of the Meeting?

LGIM publicly communicates its vote instructions on its website with the rationale for all votes against management. It is our policy not to engage with our investee companies in the three weeks prior to an AGM as our engagement is not limited to shareholder meeting topics.

#### Next Steps / Implications of the Outcome:

LGIM will continue to engage with our investee companies, publicly advocate our position on this issue and monitor company and market-level progress.

#### Relevance to Manager's Stated Policy:

Company Board	Audit, Risk & Internal Control	Remuneration	Shareholder & Bondholder Rights	Sustainability

Manager	Fund	Company Name	Date of Vote	Approx Size of Holding (as % of Fund)	Summary of Resolution	Voting Action	Outcome of Vote
LGIM	World Equity Index Fund (including GBP hedged variant)	Cloudflare, Inc.	04/06/24	0.03%	Resolution 1.2: Elect Director Matthew Prince	Against	Pass

Thematic - Board Leadership: LGIM considers this vote to be significant as it is in application of an escalation of our vote policy on the topic of the combination of the board chair and CEO. Thematic - One Share One Vote: LGIM considers this vote to be significant as LGIM supports the principle of one share one vote.

#### Manager's Vote Rationale:

Joint Chair/CEO: A vote against is applied as LGIM expects companies to separate the roles of Chair and CEO due to risk management and oversight concerns. Shareholder rights: A vote against is applied because LGIM supports the equitable structure of one-share-one-vote. We expect companies to move to a one-share-one-vote structure or provide shareholders a regular vote on the continuation of an unequal capital structure.

#### Were Votes Against Company Management Communicated to the Company Ahead of the Meeting?

LGIM publicly communicates its vote instructions on its website with the rationale for all votes against management. It is our policy not to engage with our investee companies in the three weeks prior to an AGM as our engagement is not limited to shareholder meeting topics.

#### Next Steps / Implications of the Outcome:

LGIM will continue to engage with our investee companies, publicly advocate our position on this issue and monitor company and market-level progress.

#### Relevance to Manager's Stated Policy:

Company Board Audit, Risk & Internal Control Reliture ation Snareholder & Bondholder Rights Sustainability	Company Board	Audit, Risk & Internal Control	Remuneration	Shareholder & Bondholder Rights	Sustainability
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Manager	Fund	Company Name	Date of Vote	Approx Size of Holding (as % of Fund)	Summary of Resolution	Voting Action	Outcome of Vote
LGIM	World Equity Index Fund (including GBP hedged variant)	Alphabet Inc.	07/06/24	1.36%	Resolution 1d: Elect Director John L. Hennessy	Against	Pass

Thematic - Diversity: LGIM views gender diversity as a financially material issue for our clients, with implications for the assets we manage on their behalf. Thematic - One Share One Vote: LGIM considers this vote to be significant as LGIM supports the principle of one share one vote.

#### Manager's Vote Rationale:

Average board tenure: A vote against is applied as LGIM expects a board to be regularly refreshed in order to maintain an appropriate mix of independence, relevant skills, experience, tenure, and background. Diversity: A vote against is applied as LGIM expects a company to have at least one-third women on the board. Independence: A vote against is applied as LGIM expects the Chair of the Committee to have served on the board for no more than 15 years in order to maintain independence and a balance of relevant skills, experience, tenure, and background. Independence: A vote against is applied as LGIM expects the Chair of the Board to have served on the board for no more than 15 years and the board to be regularly refreshed in order to maintain an appropriate mix of independence, relevant skills, experience, tenure, and background. Shareholder rights: A vote against is applied because LGIM supports the equitable structure of one-share-one-vote. We expect companies to move to a one-share-one-vote structure or provide shareholders a regular vote on the continuation of an unequal capital structure.

#### Were Votes Against Company Management Communicated to the Company Ahead of the Meeting?

LGIM publicly communicates its vote instructions on its website with the rationale for all votes against management. It is our policy not to engage with our investee companies in the three weeks prior to an AGM as our engagement is not limited to shareholder meeting topics.

#### Next Steps / Implications of the Outcome:

LGIM will continue to engage with our investee companies, publicly advocate our position on this issue and monitor company and market-level progress.

#### Relevance to Manager's Stated Policy:

Company Board Audit, Risk & Internal Control Remuneration Shareholder & Bondholder Rights Sustainability

#### Minerva Says

LGIM's reported 'Significant Vote' information seems to be consistent with their stated voting policies, and so is consistent with the Scheme's expectations.

# 8 Manager Engagement Information

The Trustees have set the following expectation in the Scheme's SIP in relation to its managers' engagement activity:

The investment manager should engage with companies to take account of ESG factors in the exercise of such rights as the Trustees believe this will be beneficial to the financial interests of members over the long term.

If the policies or level of engagement are not appropriate, the Trustees will engage with the investment manager, with the help of their investment consultant, to influence the investment manager's policy. If this fails, the Trustees will review the investments made with the investment manager.

The Trustees believe that an important part of responsible oversight is for the Scheme's investment managers to engage with the senior management of investee companies on any perceived risks or shortcomings – both financial and non-financial – relating to the operation of the business, with a specific focus on ESG factors. As such, they expect the Scheme's managers to engage with investee companies where they have identified any such issues.

The following table(s) summarises the engagement activity of the manager(s):

Table 8.1: Summary of Engagement Information Provided

Manager	Engagement Information Obtained	Level of Available information	Info Covers Scheme's Reporting Period?	Comments
BlackRock	YES	FUND	YES	The manager provided basic fund level information covering the Scheme's reporting period
LGIM	YES	FUND	YES	The manager provided basic fund level information covering the Scheme's reporting period
Partners Group	YES	FIRM	PART	The manager provided <i>firm level information</i> for the <i>period from</i> 01/01/24 to 31/12/24, rather than for the Scheme's specific reporting period
Vontobel (TwentyFour)	YES	FUND	YES	The manager provided detailed fund level engagement information covering the Scheme's reporting period

#### Table Key

GREEN = A positive result. The manager has provided engagement information / fund level info available / matches the Scheme's reporting / investment holding period

ORANGE = A 'partial' result. We had to try to source engagement information / firm level info available / does not match the Scheme's reporting / investment holding period

RED = A negative result. No engagement information was located at any level

BlackRock					Breakdo	Breakdown of Engagement Topics Covered				Outcomes	
Fund(s) Po			Period End	No. of Engagements	Environmental	Social	Governance	Other	Resolved	Open	
Corporate Bond Up To 5 Years Index Fund		01/04/24	31/03/25	196	24.5%	20.9%	54.6%	0.0%	Not Stated	Not Stated	
Aspect of Engagement Details Activity											
Key Points of the Manager's Engagement Policy	'BIS takes a constructive value creation in a comp of a company's business decisions for those clier complete, or manageme BlackRock's Engageme 1. Board quality and eff 2. Strategy, purpose, a navigate short-term cha 3. Incentives aligned w financial outperforman 4. Climate and natural fundamental role as a findecarbonization outcom The management of natural or supply chains are marelated impacts and dep	e, long-term appany's busines is model and thats who have ent's approached from the rectiveness- of the financial rectiveness and a part of the real enterially reliant the related risterially reliant perion of the related risterially reliant part of the related risterial part	pproach to our s model. Engathe risks and o given us authorseems misalighted and the seems misalighted and the seems misalighted and the seems misalighted and the seems drives find the seems drives find the seems drives find the seems drives find the seems drives approach to a natural control on a seems and opport of a seems and opport on a seems and opport of a seems and opport opport of a seems and opport opport of a seems and opport oppor	rengagement with gement is core to opportunities that ority to vote on gned with the find ship, board completer purpose supperm growth.'  n- Appropriate in ancial long-term pach to climate-role is to help our apital. For these	n companies and foce our stewardship effect are material to how their behalf, particularical interests of low position, effectiven a clear sense of the clients navigate involved the ability companies, we look	euses on the metorts as it provous they created alarly on issue and the metors of direction in the warding executives the generate at the forest and the metors of the comportunities are to generate at the second and the metors of the metors	nanagement and covides us with the conference of the companies where companies and accountable of the substantial of the substa	oversight of the dropportunity to im, Engagement many disclosures are lity ership, and helps uccessful deliver the low-carbon traces; it is not our real returns for con	prove our unity also inform not sufficier companies to engine appanies whos	derstanding of our voting of our voting of the compete, of compete, of goals and assed on our fer a specific se strategies	

	5. Company impacts on people- 'BIS focuses on understanding the effectiveness of boards and management in ensuring a company has the workforce necessary for delivering long-term financial performance. BIS looks to companies to demonstrate a robust approach to human capital management (HCM) and provide shareholders with the necessary information to understand how the approach taken aligns with the company's stated strategy and business model. BIS engages with companies on how they manage the human rights issues that are material to their businesses and monitor the effectiveness of their human rights practices on a best-efforts basis.'
Additional information on Engagements provided by the Manager	Whilst the manager provided a list of engagements undertaken on investments in the fund during the Scheme's holding period, no additional information was provided in terms of:  engagement objectives collaborative engagements process for escalating ineffective engagement and whether any fintech solution was used to facilitate engagement
Comparison of the Manager's Engagement Activity vs the Trustees' policy	An example of a reported engagement for the Corporate Bond Up to 5 Years Index Fund is shown below:  12/11/24 - McKesson Corp - Engagement on Social and Governance Issues  Engagement Method: Virtual Meeting/Call.  Engagement Details:  Social = Other Social/Human Capital Issues / Talent and Culture; and Governance = Board Effectiveness and Director Qualifications / Business Oversight/Risk Management/ Corporate Strategy (Disclosure/Governance)  Engagement Outcome: Not stated.
Is Engagement Activity in Line with the Trustees' Policy?	Whilst we believe that the Manager's engagement approach is consistent with the Scheme's approach, we believe that the Manager should be able to provide more information relating to engagements undertaken at Fund level.

LGIM	Breakdown of Engagement Topics Covered				Outcomes				
Fund(s)	Period Start	Period End	No. of Engagements	Environmental	Social	Governance	Other	Resolved	Open
Dynamic Diversified Fund	01/04/24	31/03/25	4,222	73.4%	13.2%	10.3%	3.1%	Not Stated	Not Stated

World Emerging Markets Equity Index Fund	01/04/24	31/03/25	873	81.0%	15.3%	2.9%	0.8%	Not Stated	Not Stated
World Equity Index Fund (including GBP hedged variant)	01/04/24	31/03/25	2335	64.2%	16.2%	14.8%	4.8%	Not Stated	Not Stated

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Aspect of Engagement Activity	Details									
Key Points of the Manager's Engagement Policy	LGIM's Investment Stewardship team focuses on client outcomes and broader societal and environmental impacts in its engagements with companies, taking the following six step approach:  1) Identify the most material ESG issues 2) Formulate a strategy 3) Enhance the power of engagement (e.g., through public statements) 4) Collaborate with other stakeholders and policymakers 5) Vote 6) Report to shareholders  From LGIM's most recent Active Ownership Report 2024 the manager has identified the following as their top 6 engagement topics:									
	<ol> <li>Climate: Encouraging companies to tackle climate change and transition to a low-carbon economy</li> <li>Nature: Four key sub-themes: natural capital management; deforestation; circular economy; and water, with a highlight on 'agriculture'</li> <li>People: Priority topics: diversity and human capital management</li> <li>Health: Safeguarding global health to limit negative consequences for the global economy (two key areas of health – antimicrobial resistance (AMR) and nutrition)</li> <li>Governance: Strengthening accountability to deliver stakeholder value</li> <li>Digitisation: Establishing minimum standards for how companies manage digitisation-related risks with a focus on the governance aspects of AI</li> </ol>									
Additional information on engagements provided by the Manager	Whilst the manager provided a list of engagements undertaken on investments in the fund during the Scheme's holding period, no additional inform was provided in terms of: <ul> <li>engagement objectives</li> <li>collaborative engagements</li> <li>process for escalating ineffective engagement and</li> <li>whether any fintech solution was used to facilitate engagement</li> </ul>									
Comparison of the Manager's Engagement Activity vs the Trustees' policy	Set out below is an example of engagement activity reported by LGIM in the World Equity Index Fund (including GBP hedged variant):  13/08/24 - Rio Tinto PLC - Environmental-themed Engagement Activity  Engagement Type: Conference Call.									

	Issue Theme: Climate Mitigation.
	Engagement Details: Not provided.
	Engagement Outcome: Not provided.
Is Engagement Activity in Line with the Trustees' Policy?	Whilst we believe that the Manager's engagement approach is consistent with the Scheme's approach, we believe that the Manager should be able to provide more information relating to engagements undertaken at fund level.

Partners Group				Breakdown of Engagement Topics Co	Outcomes				
Fund(s)		Period Start	Period End	No. of Engagements	Environmental, Social, Governance	Other	Resolved	Open	
Generations Fund		01/01/24	31/12/24	10	100%	0%	0.0%	100%	
Aspect of Engagement Activity	Details								
Key Points of the Manager's Engagement Policy	In 2024 Corporate Sustainability Report, the manager states that "Responsible investing is a fundamental aspect of our daily investment practices and asset management strategies. As outlined in our Global Sustainability Directive, Partners Group integrates sustainability in its operations and our investment approach adheres to the UN's Principles for Responsible Investment. We leverage this framework to optimize, generate, and protect returns while investing on behalf of our clients. Assessing sustainability factors allows Partners Group to proactively manage market risks and opportunities. This contributes to the resilience of investments over the long term while aligning with responsible business practices and fulfilling fiduciary obligations to our investors ()  At Partners Group, good governance is driven by our business system. For our controlled investments, the Boards of our portfolio companies are structured to support our value creation plan and attract top talent. With each Board member financially committed to success, we prioritize discussions with management to ensure their alignment on value creation. For our non-controlled investments, we work closely with our partners to better understand their strategic sustainability initiatives and provide ample opportunities for collaboration, as such supporting our sustainability strategy and overall value creation ()  Our governance framework underpins our Sustainability Strategy throughout the investment cycle, from onboarding to exit, and is embedded in our value creation plans and supports our objective to generate sustainable long-term returns for our clients. The framework enables our investment teams to identify risks, including exposure to climate change, cyber risks, bribery concerns, or health and safety issues.'								

	Partners Group also states that sustainability is fully integrated into the investment approach and integrated into all stages of the investment process as part of the transformational ownership approach. Three elements of the process are as follows:								
	'*Integrate: Sustainability is integrated in our sourcing and due-diligence processes *Engage: We implement relevant sustainability standards and track progress, while driving ownership at the portfolio company level for long-term risk mitigation and value creation *Transform: We transform portfolio companies via specific sustainability levers'								
	PG's Global Sustainability Directive, updated in March 2024, gives further detail on the engagement process:								
	"Post-acquisition, Partners Group introduces the firm's governance and sustainability approach as part of the asset onboarding phase. Throughout the hold period, engagements occur based on the data received, any incident reports, board materials, general correspondence, and/or executed sustainability linked loans associated to an investment. Where relevant, Partners Group shares best practices and resources such as playbooks, case studies to support its portfolio investments to reduce sustainability risks and/or execute on opportunities. The firm favors an investment-by-investment application of sustainability engagements to meet return-generating objectives. For listed investments, engagement occurs via proxy voting in line with Partners Group's Proxy Directive."								
Additional information on engagements provided by the Manager	Whilst the manager provided a list of engagements undertaken on investments in the fund during the Scheme's holding period, no additional information was provided in terms of:  engagement objectives collaborative engagements process for escalating ineffective engagement and whether any fintech solution was used to facilitate engagement								
	An example of a firm-level engagement reported by Partners Group is:								
	Velvet Care - Environment, Social & Governance-themed Engagement Activity								
Comparison of the Manager's Engagement Activity vs the Trustees' policy	Outcomes and Next Steps: 'Since our investment in early 2024, our primary focus has been on establishing a robust governance framework to support Velvet Care's long-term sustainable growth. Given our control position, we have worked closely with the company to refine its strategic direction, ensuring that sustainability considerations are embedded into decision-making and value creation efforts.								
	Our key initiatives have included strengthening board governance, formalizing sustainability oversight, and enhancing workforce engagement strategies. We have also prioritized aligning Velvet Care's policies with global best practices, reinforcing commitments to ethical supply chain management and talent retention. This governance structure lays the foundation for future expansion while maintaining Velvet Care's strong market position.								
	Going forward, we will continue supporting the company in scaling its workforce development initiatives and deepening sustainability integration across its operations, ensuring that Velvet Care remains well-positioned for sustainable, long-term value creation.'								
Is Engagement Activity in Line with the Trustees' Policy?	Whilst we believe that the Manager's engagement approach is consistent with the Scheme's approach, we believe that the Manager should be able to provide more information relating to engagements undertaken at fund level and this information should match the Scheme's investing period.								

Vontobel				Breakdown of Engagement Topics Covered				Outcomes		
Fund(s)		Period Start	Period End	No. of Engagements	Environmental	Social	Governance	Other	Resolved	Open
TwentyFour Strategic Income Fund		01/04/24	31/03/25	9	55.6%	22.2%	11.1%	11.1%	0.0%	100%
Aspect of Engagement Activity	Details									
Key Points of the Manager's Engagement Policy	TwentyFour have made the following statement in terms of their approach towards engagement activity:  'The decision to engage with the management of an investee company is primarily based on what TwentyFour investment professionals believe will maximise bondholder value in the long-term, specifically the value of its clients' investments.  TwentyFour's investment professionals may engage with company management on a variety of issues, including ESG matters that present a potential material risk to a company's financial performance. The Firm believes that its investment professionals are in the best position to evaluate the potential impact that ESG issues or the outcome of a given proposal will have on bondholder value. As such, all of the Firm's engagement activities are the responsibility of investment professionals and are fully integrated into its investment process.  TwentyFour engages with the company management through periodic meetings, visits, and telephone calls during which Firm investment professionals discuss and pose questions on operational, strategic, and other management issues.  TwentyFour's investment professionals communicate internally on the status of engagement activities and any outcomes arising.  As a fixed income company TwentyFour's proxy voting rights are limited.'									
Additional information on engagements provided by the Manager	Whilst the manager provided a list of engagements undertaken on investments in the fund during the Scheme's holding period, no additional information was provided in terms of:  engagement objectives collaborative engagements process for escalating ineffective engagement and whether any fintech solution was used to facilitate engagement							nformation		
Comparison of the Manager's Engagement Activity vs the Trustees' policy	An example of a report  09/01/25 - Deutsche I			en for the Strateg	gic Income Fund is:					

<u>Engagement Details:</u> 'We engaged with Deutsche Bank following a controversies flag alleging that they financed a Queensland coal mine. We asked from clarification if and why the funding went ahead despite the company's commitment to not directly or indirectly finance the construction of new coal-fired power plants or new mining projects for the extraction of coal.'

Engagement Outcome: 'Deutsche Bank were unable to comment on any existing client relationships for legal reasons, however in their response they made it clear that they adhere to their established policies and procedures in conducting business – suggesting they have complied with their policies in relation to this loan. Deutsche Bank has a set of requirements and guiding principles that they apply to the client and business selection processes. As part of this approach, Deutsche Bank conducts enhanced environmental and social due diligence for transactions in the thermal coal power and mining sector. The Bank will cease financing (lending and capital markets) for companies with a thermal coal revenue dependency of more than 50% that do not have credible plans to reduce this dependency to below 50% by 2025 in OECD countries, or below 30% by 2030 in non-OECD countries. This approach is essential to mitigate and manage negative impacts on the environment or society and to uphold the bank's commitments to international standards. In this context, the bank has defined criteria for evaluating transition plans for the phasing out of thermal coal. Phaseout from thermal coal is expected for companies in OECD countries by 2030 and for companies in non-OECD countries by 2040.'

<u>Status:</u> 'We have replied asking for explicit confirmation that the loan in question did not constitute as a breach of DB's coal financing policies. Happy to hold and await response.'

Is Engagement Activity in Line with the Trustees' Policy?

The engagement activity is consistent with the Manager's stated engagement approach, and so is also consistent with the Scheme's approach.

#### **Minerva Says**

As can be seen from the previous tables, the Scheme's managers' 'Engagement Activity' appears to broadly comply with their own engagement approaches, and so also complies with the Scheme's approach.

## 9 Conclusions

#### 9.1 Assessment of Compliance

In this report, Minerva has undertaken an independent review of the Scheme's external asset managers' voting and engagement activity. The main objective of the review is for Minerva to be in a position to say that the activities undertaken on the Scheme's behalf by its agents are aligned with its own policies.

Set out in the following table is Minerva's assessment of each manager's compliance with the Scheme's approach:

**Table 9.1: Summary Assessment of Compliance** 

Does the Manager's Reported Activity Follow the Scheme's Expectations: UK Significant Fund / Product Voting Use of a 'Proxy Stewardship Overall Engagement Investment Fund/ Product Votes Code 2020 Manager Activity Activity Voter?' Assessment Identified Signatory? **COMPLIANT** Corporate Bond Up To 5 Years Index Fund N.I.R. N.I.R. **YES** N/A YES AN ISSUE EXISTS Columbia Threadneedle Pensions Property Fund N.I.R. **YES** N.I.R. N.I.R. N/A N.I.R. Threadneedle **COMPLIANT Dynamic Diversified Fund** YES **YES YES** ISS AN ISSUE EXISTS LDI Matching Core Fund (4 funds) N.I.R. N.I.R. N.I.R. N.I.R. N/A LGIM\* YES **COMPLIANT** World Emerging Markets Equity Index Fund YES YES YES ISS AN ISSUE EXISTS COMPLIANT **YES YES** ISS World Equity Index Fund (including GBP hedged variant) YES AN ISSUE EXISTS **Partners** COMPLIANT Generations Fund N.I.R. N.I.R. YES N/A YES Group **AN ISSUE EXISTS Vontobel** TwentyFour Strategic Income Fund N.I.R. N.I.R. YES N/A YES **COMPLIANT** 

#### Table Key

**GREEN**=Positive outcome e.g., Manager's reported activity follows the Scheme's expectations

ORANGE=An issue exists e.g., the information provided does not match the Scheme's reporting / investment holding period

**BLUE**=Manager has confirmed that there is no voting, 'Significant Votes' or engagement information to report (N.I.R.)

RED=Negative outcome e.g., no information provided (N.I.P.); Manager is not a signatory to the UK Stewardship Code 2020

GREY=Not Applicable e.g., there has been no 'Proxy Voter' used due to the nature of the investments held

<sup>\*</sup> LGIM have requested that a Disclaimer be shared, which should be read in relation to any stewardship information provided by them. It can be found at the end of this report.

#### **Minerva Says**

#### **Overall Assessment:**

We believe that the Scheme's managers have broadly complied with the Scheme's Voting and Engagement requirements of them.

#### **Notes**

- 1) The preceding table shows that Minerva has been able to determine that:
- There was nothing to report for a number of the Scheme's investments, due to the nature of those investments (e.g., LGIM LDI Funds)
- For the managers where Voting and 'Significant Vote' information was available, their overall approaches are in step with the Scheme's requirements
- For the managers where Engagement information was available, their overall approaches are also in step with the Scheme's requirements
- 2) All of the Scheme's investment managers are signatories to the UK Stewardship Code.
- 3) We are disappointed with the inability of Partners Group to provide reporting that specifically covered the Scheme's reporting period.
- 4) We also remain somewhat disappointed with the limited engagement information provided by LGIM, BlackRock and Partners Group.

#### **LGIM Information Disclaimer**

- i. Carbon dioxide equivalent (CO2e) is a standard unit to compare the emissions of different greenhouse gases.
- ii. The choice of this metric follows best practice recommendations from the Task Force on Climate-related Financial Disclosures.
- iii. Data on carbon emissions from a company's operations and purchased energy is used.
- iv. This measure is the result of differences in weights of companies between the index and the benchmark, and does not depend on the amount invested in the fund. It describes the relative 'carbon efficiency' of different companies in the index (i.e. how much carbon was emitted per unit of sales), not the contribution of an individual investor in financing carbon emissions.
- v. LGIM set the following threshold for our reportable funds 1) the assets eligible for coverage e.g. eligible ratio needs to be greater than or equal to 50% and 2) the carbon coverage of the eligible assets e.g. eligible coverage needs to be greater than or equal to 60%.
- vi. Eligibility % represents the % of the securities in the benchmark which are eligible for reporting including equity, bonds, ETFs and sovereigns (real assets, private debt and derivatives are currently not included for carbon reporting). The Coverage % represents the coverage of those assets with carbon scores.
- vii. Derivatives including repos are not presently included and the methodology is subject to change. Leveraged positions are not currently supported. In the instance a leveraged position distorts the coverage ratio over 100% then the coverage ratio will not be shown.
- viii. LGIM define 'Sovereigns' as, Agency, Government, Municipals, Strips and Treasury Bills and is calculated by using: the CO2e/GDP, Carbon Emissions Footprint uses: CO2e/Total Capital Stock.
- ix. The carbon reserves intensity of a company captures the relationship between the carbon reserves the company owns and its market capitalisation. The carbon reserves intensity of the overall benchmark reflects the relative weights of the different companies in the benchmark.
- x. Green revenues % represents the proportion of revenues derived from low-carbon products and services associated with the benchmark, from the companies in the benchmark that have disclosed this as a separate data point.
- xi. Engagement figures do not include data on engagement activities with national or local governments, government related issuers, or similar international bodies with the power to issue debt securities.
- xii. LGIM's temperature alignment methodology computes the contribution of a company's activities towards climate change. It delivers an specific temperature value that signifies which climate scenario (e.g.3°C, 1.5°C etc.) the company's activities are currently aligned with. The implied temperature alignment is computed as a weighted aggregate of the company-level warming potential.

Third Party ESG Data Providers: Source: ISS. Source: HSBC© HSBC 2022. Source: IMF (International Monetary Fund). Source: Refinitiv. Information is for recipients' internal use only.

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